Switching horses midstream: the challenge of migrating 150+ services to kubernetes

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S&P 500 -0.57%

Euro/Dollar -0.36%

FINANCIAL TIMES

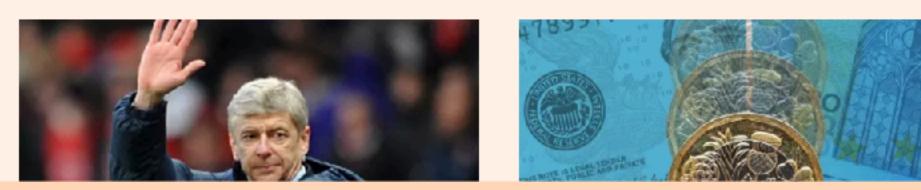
| HOME WOR | RLD UK | COMPANIES | MARKETS | OPINION | WORK & CAREERS | LI |
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| fast FT | Swiss franc UBS 49M A | GO | her declines - | | appoints Credit Suisse ba ge RBS stake ahead of sa | |

Banks

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- Govt appoints Credit Suisse banker to manage RBS stake ahead of sale
- AMP chief quits amid allegations group overcharged clients
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UK politics & policy

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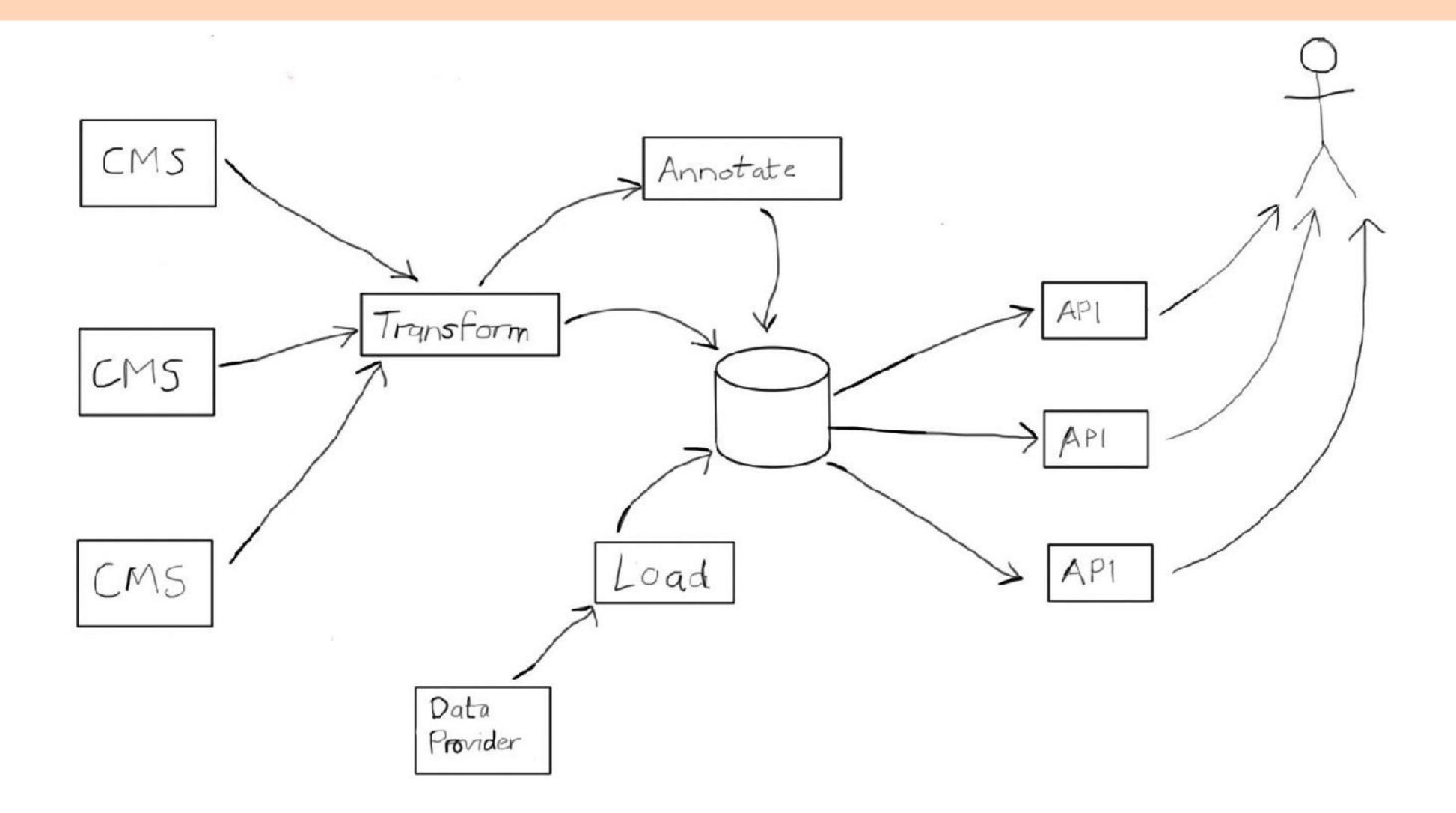








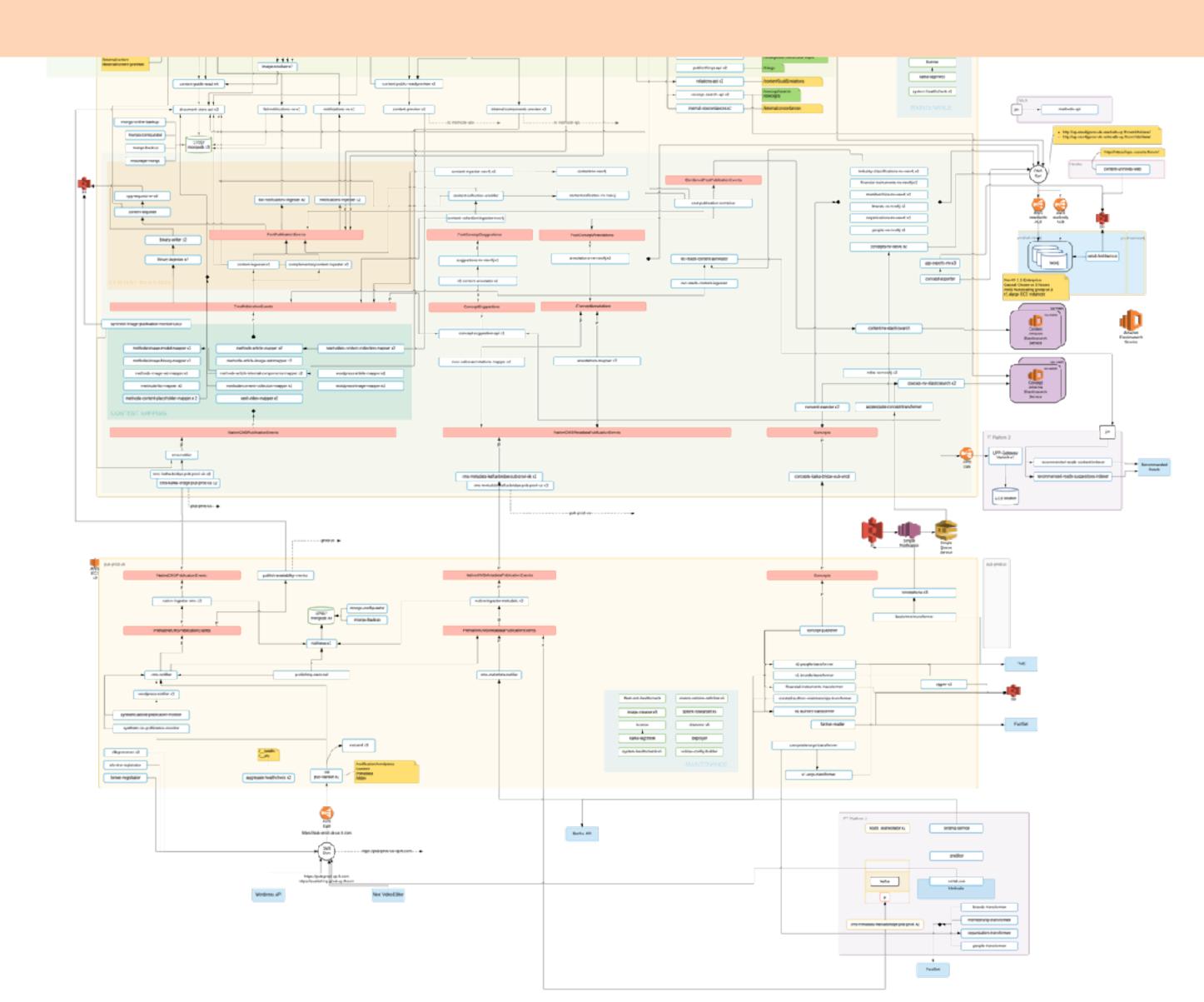
The FT's Content platform



This is what it really looks like...

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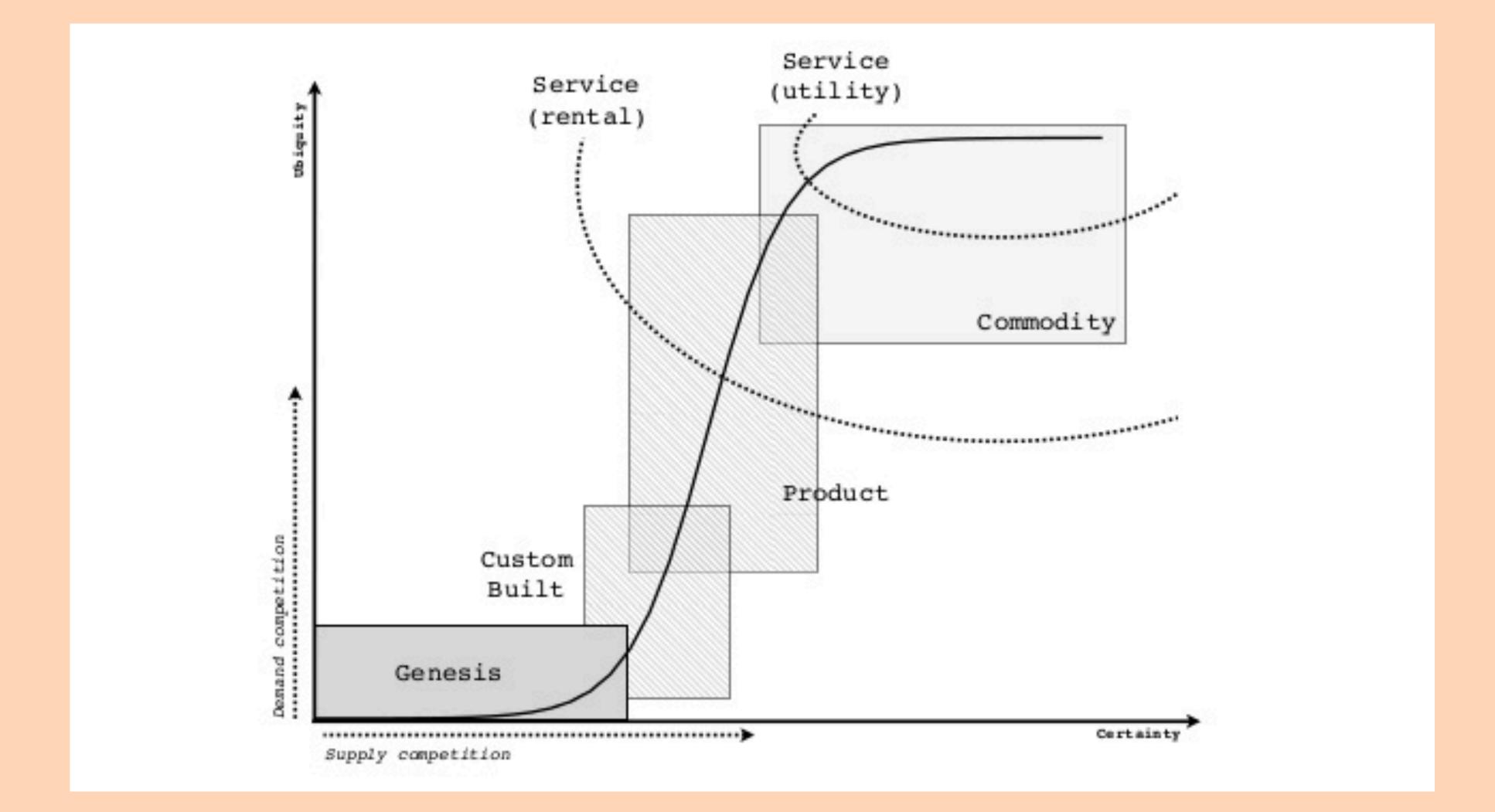




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Why *did* we migrate to k8s?

Mid 2015: a hand-rolled container stack



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https://medium.com/wardleymaps

Spend your innovation tokens wisely

~80% reduction in EC2 costs

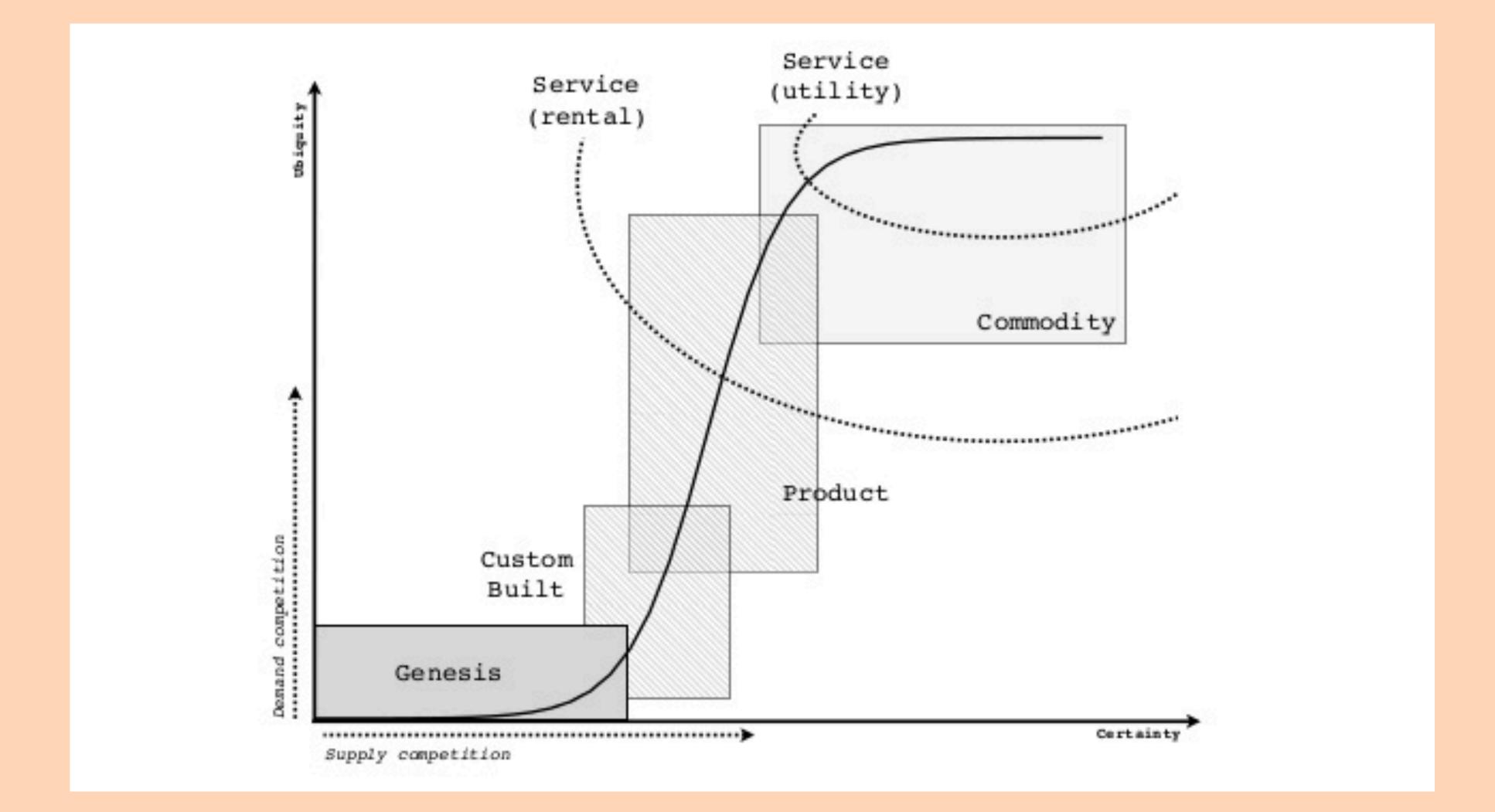
Many fewer steps to start running a new service in production

But: supportability of an in-house platform is a challenge

Choose boring technology

http://mcfunley.com/choose-boring-technology

By late 2016, tools were maturing



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https://medium.com/wardleymaps

The FT is not a cluster orchestration company

Late 2016: Consider the alternatives

Metrics for success:
amount of time spent keeping cluster healthy
number of sarcastic comments on slack

Opted for kubernetes



Which orchestrator are you using in *production*? Please RT!

#containers #dock #hashicorp

25% Docker Swarm

61% Kubernetes

- 10% Mesos / Marathon
- 4% Nomad

367 votes • Final results

Following

#containers #docker #Kubernetes #mesos

Using leading edge technologies requires you to be comfortable with change

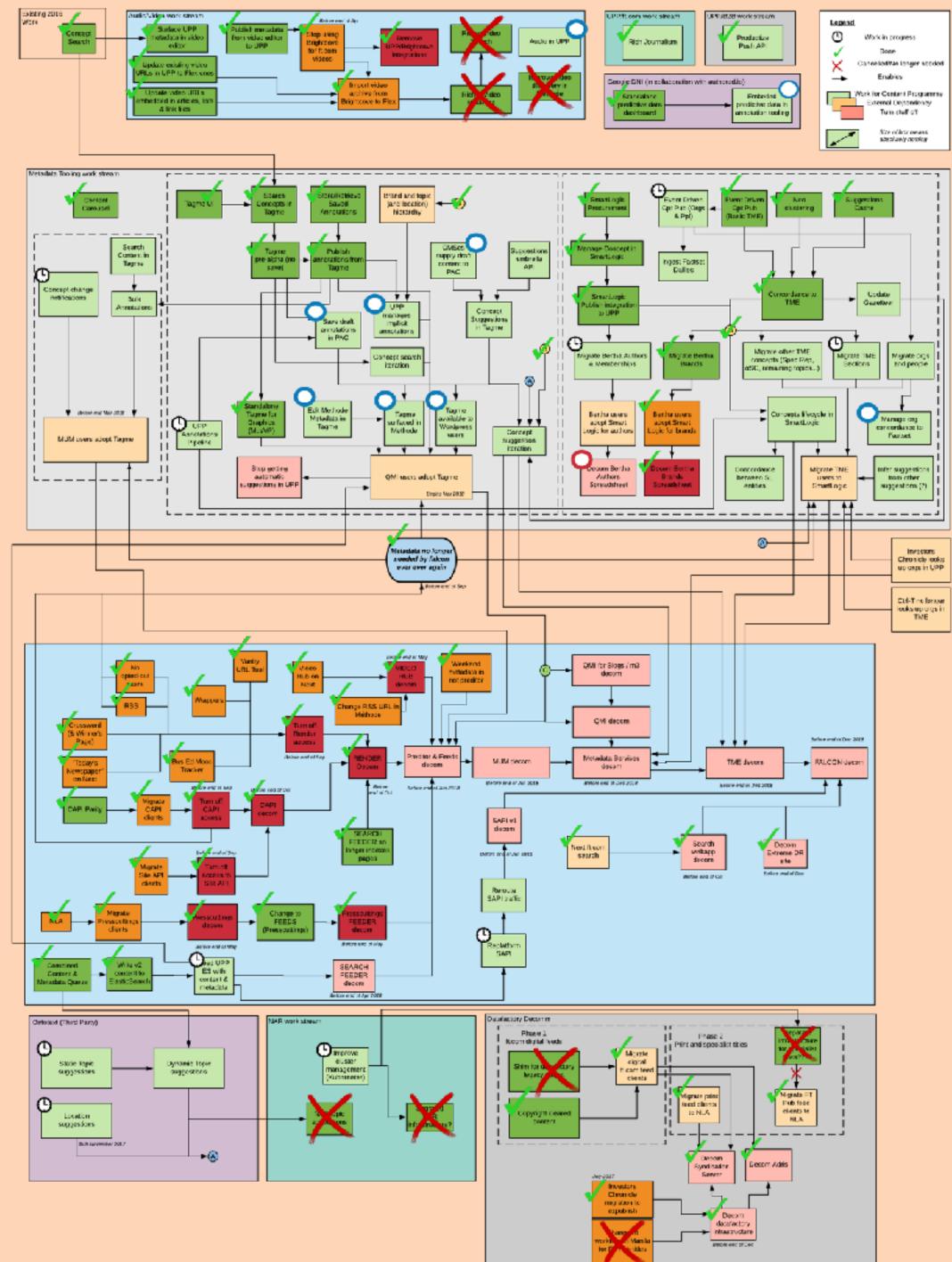
Shouldn't be (too) scared about making the wrong decision

http://uk.businessinsider.com/jeff-bezos-on-type-1-and-type-2decisions-2016-4

Switching horses midstream

At the start of this migration we had 150 services

Lots of other work going on at the same time



Complications of running in parallel

We had well over 2000 code releases while running at least part of the stack in parallel

Decisions, decisions, decisions...

Separate branches vs if/else in code

deployment mechanism

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Separate deployment mechanisms vs a single

Risk-based approach to testing

Doing anything 150 times takes time

Changes per service weren't *that* big

Migrating from systemd service files to helm charts

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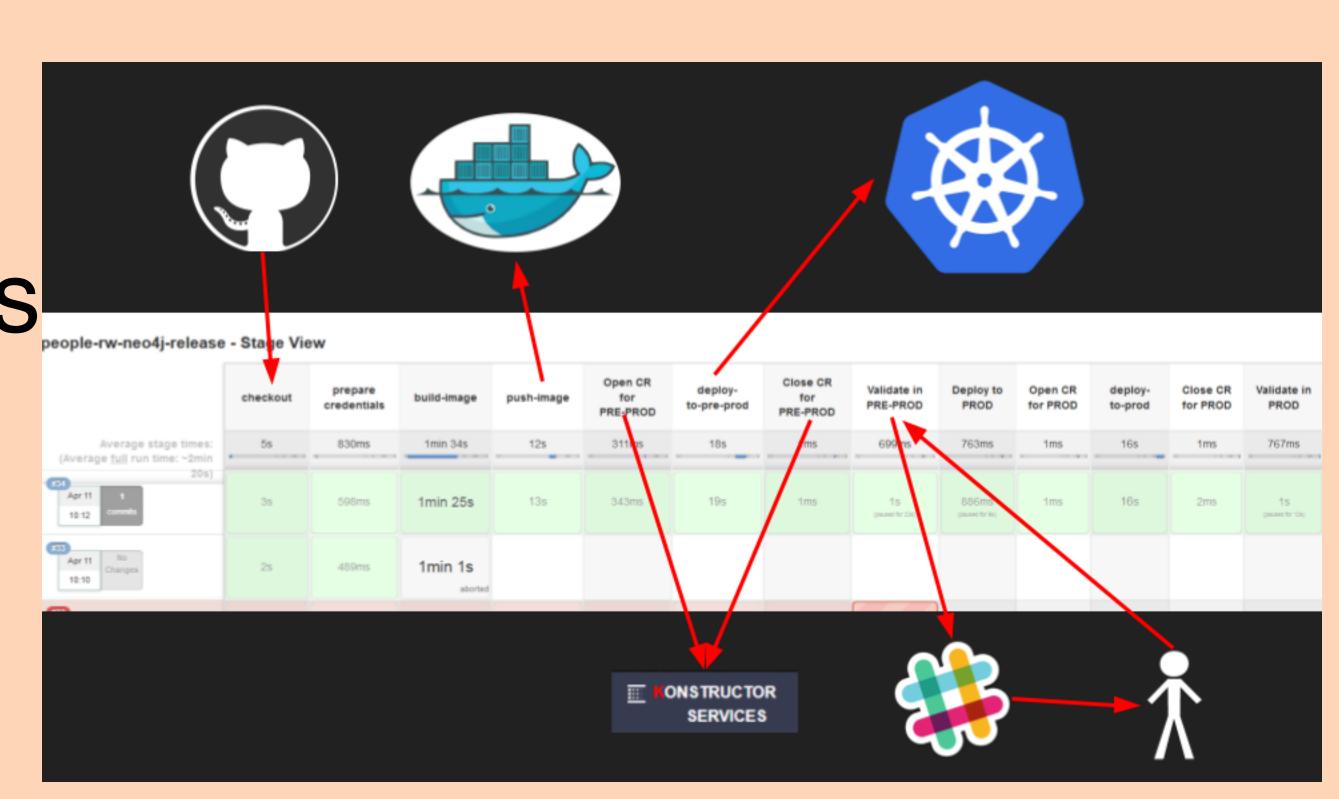
The package manager for Kubernetes

HELM

Helm is the best way to find, share, and use software built for Kubernetes.



Integrating the service into a templated jenkins pipeline



Good to get everyone involved - "Helm days"

Discovered a lot of 'broken' things

Services that hadn't been built for a long time

A standard that isn't enforced may will not be complied with:

- healthcheck timeouts

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UPP upp-prod-delivery-eu cluster's services from categories default (healthy)

| | Search: | | | | | |
|---------------------------------------|------------------|-----------------------|-------------------------------|--------------|--|--|
| Name | Health status | Output | Last Updated ^{\$} | Ack msg 🏺 | | |
| aggregate-concept- transformer | ok | 2/2 pods available | 16:04:53 UTC | | | |
| annotations-mapper | ok | 2/2 pods available | 16:04:53 UTC | | | |
| annotations-monitoring- service | ok | 1/1 pods available | 16:04:53 UTC | | | |
| annotations-publish- healthchecker | ok | 1/1 pods available | 16:04:53 UTC | | | |
| annotations-rw-neo4j | ok | 2/2 pods available | 16:04:53 UTC | | | |
| api-policy-component | ok | 2/2 pods available | 16:04:53 UTC | | | |
| binary-ingester | ok | 2/2 pods available | 16:04:53 UTC | | | |
| binary-writer | ok | 2/2 pods available | 16:04:53 UTC | | | |
| cms-kafka-bridge-pub-prod- eu | ok | 2/2 pods available | 16:04:53 UTC | | | |
| | | | | | | |



Search:



- /___gtg endpoints

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livenessProbe: tcpSocket: port: 8080 initialDelaySeconds: 5 readinessProbe: httpGet: path: "/__gtg" port: 8080 initialDelaySeconds: 15 periodSeconds: 30

Making sure a service will recover if k8s moves it elsewhere

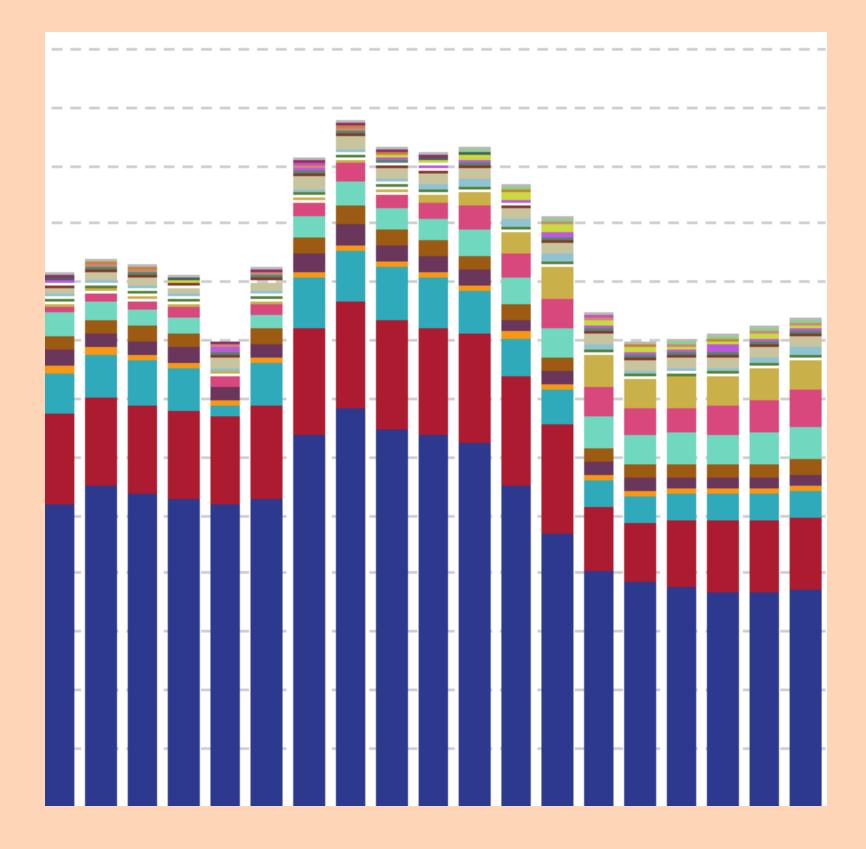
Easy to get sucked into making things better

Would have been better if...

We'd swarmed on the work

The longer you run in parallel, the more overhead for releasing code changes

and the higher the costs



Not just AWS costs either

| splunk | ;> ~ N | √lessages ∨ | Settings 🗸 | Activity 🗸 | Find | | | | | | | |
|---|-----------|-------------|------------|------------|---------------|-------|-------|--|--|--|--|--|
| Search | Datasets | Reports | Alerts | Dashboards | | | | | | | | |
| Q New Search index="content_prod" source="http:upp-prod" timechart count | | | | | | | | | | | | |
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| Events (5, | ,122,131) | Patterns | Statis | tics (61) | Visualization | | | | | | | |
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| 25,000 | D | | | | | | | | | | | |
| | | 16:10 | 16 | :20 | 16:30 | 16:40 | 16:50 | | | | | |



Going live

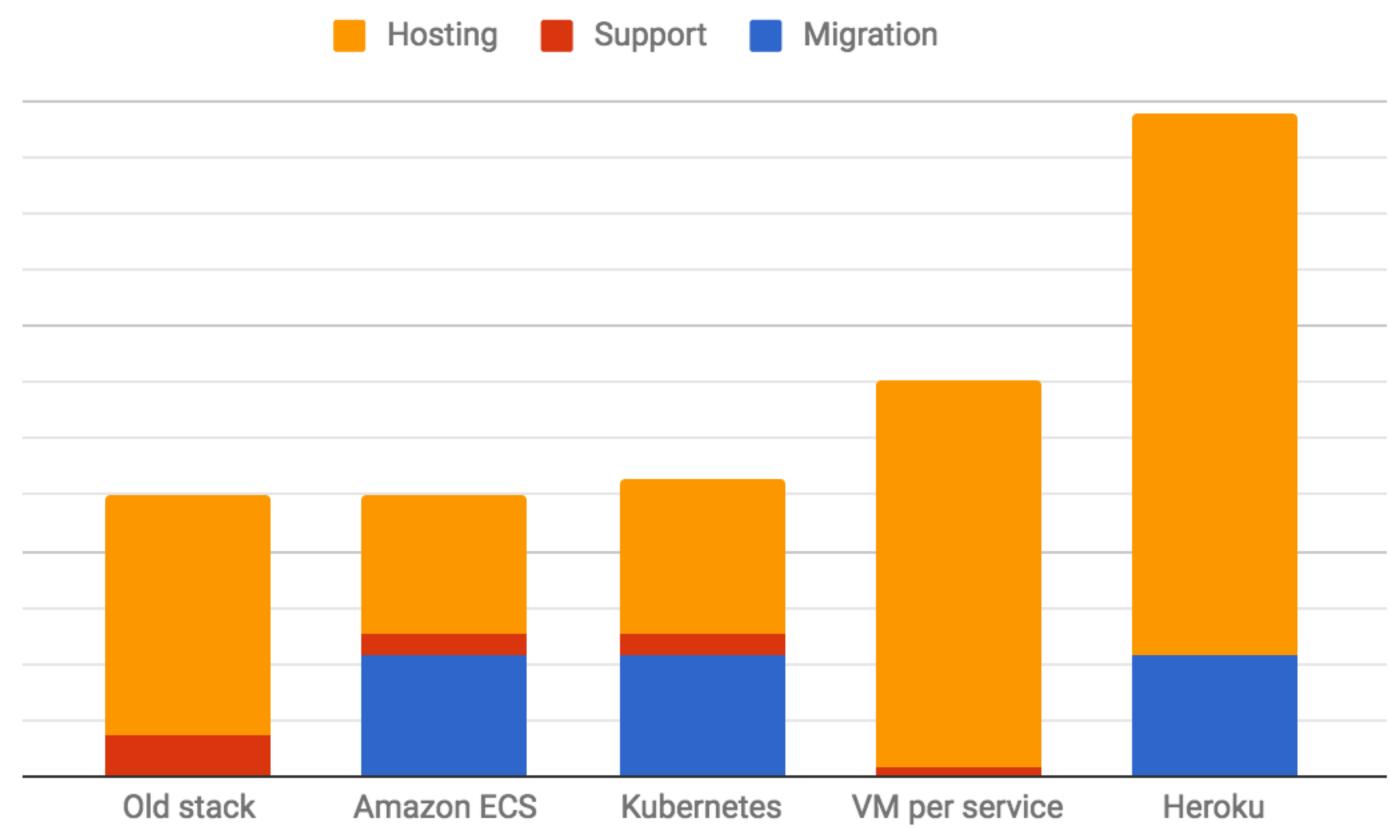
Doing the migration

The results

A more stable platform

Something where we can learn from others

Reduction in hosting and support costs



3 Year Total Cost of Ownership



Thank you!

We're hiring: <u>https://aboutus.ft.com/careers/</u>